



2025-05

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

MEMORANDUM OF MINUTES

BOARD OF DIRECTORS MEETING

MAY 23, 2025

These minutes are supplemented by the audio recording that is posted online at:

<https://www.goldengate.org/district/board-of-directors/meeting-documents>

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, May 23, 2025, at 10:00 a.m., with President Cochran presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Gerald D. Cochran.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:20 Minute Mark on the Audio Recording]**

Directors Present (16): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Sauter and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

Directors Absent (1): Director Snyder.

[Note: On this date, there were two vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Julie Sherman; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

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(3) **PLEDGE OF ALLEGIANCE:** Director Joel Engardio **[01:24 Minutes Mark on the Audio Recording]**

(4) **PUBLIC COMMENT:** **[01:48 Minutes Mark on the Audio Recording]**

Secretary of the District Amorette Ko-Wong introduced Public Comment.

The following individuals spoke under Public Comment:

- Aleta Dupree, Team Folas (in person)
- Dave Rhody, The Climate Reality Project (in person)
- Elizabeth Eells, Former District Employee (remotely)
- Francis Gleason, Bus Operator (remotely)

President Cochran thanked the speakers for their comments.

[Director Parrish arrived.]

(5) **CONSENT CALENDAR:** **[06:23 Minutes Mark on the Audio Recording]**

Directors RABBITT/MASTIN moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

AYES (16): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Sauter and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (1): Director Snyder.

(A) **Approve the Minutes of the following Meetings:**

- (1) Finance-Auditing Committee of April 24, 2025;
- (2) Rules, Policy, and Industrial Relations Committee of April 24, 2025,
- (3) Governmental Affairs and Public Relations Committee of April 25, 2025 and,
- (4) Board of Directors of April 25, 2025.

Carried

(B) **Ratification of Previous Actions by the Auditor-Controller:**

Resolution No. 2025-030 (as detailed in the May 22, 2025, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report of April 2025

Adopted

(6) **REPORTS OF OFFICERS:**

(A) **General Manager [14:40 Minutes Mark on the Audio Recording]**

Mr. Mulligan highlighted a few items in the report including: 1) Bridge traffic, and Bus and Ferry ridership; 2) Governor's May Budget revisions; and 3) Employee Recognition: Employees of the Month.

(B) **Attorney [23:57 Minutes Mark on the Audio Recording]**

Attorney Julie Sherman presented the Attorney Report, which was for informational purposes only and no action was required.

(C) **District Engineer [24:18 Minutes Mark on the Audio Recording]**

District Engineer John Eberle presented the District Engineer Report, which was for informational purposes only and no action was taken. He provided updates about a few projects, including:

- Suicide Deterrent System Final Work and Painting
- Golden Gate Bridge Electrical System
- Vista Point Trail
- Golden Gate Bridge Inspection

Director Rabbitt thanked Mr. Eberle for his presentation to the State Seismic Safety Commission.

(7) **OTHER REPORTS:**

There were no Other Reports to discuss.

(8) **REPORT OF COMMITTEES: [26:57 Minutes Mark on the Audio Recording]**

(A) **Building and Operating Committee [27:04 Minutes Mark on the Audio Recording]
May 22, 2025
Chair Garbarino**

[Director Thier Departed]

(1) **Approve Actions Relative to the Golden Gate Bridge Seismic Retrofit Preconstruction**

Directors GARBARINO/GIUDICE

Resolution No. 2025-031 approves the following actions relative to Project #1923, *Golden Gate Suspension Bridge Seismic Retrofit Preconstruction*:

- (a) Authorizes execution of the Second Amendment to Professional Services

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Agreement (PSA) No. 2023-B-015, *Golden Gate Suspension Bridge Seismic Retrofit CMGC Preconstruction Services*, with Halmar International, LLC, Nanuet, NY, (Halmar) in an amount not-to-exceed \$2,237,868, for continuation of Construction Manager/General Contractor (CMGC) preconstruction services;

- (b) Authorizes execution of the Second Amendment to PSA No. 2023-B-042, *Golden Gate Suspension Bridge Seismic Retrofit ICE Services*, with Leland Saylor Associates, Walnut Creek, CA, in an amount not-to-exceed \$738,505, for continuation of Independent Cost Estimator (ICE) preconstruction services;
- (c) Authorizes execution of the Sixteenth Amendment to PSA No. 2010-B-1, *Golden Gate Suspension Bridge Seismic Retrofit Design Services* with HDR Engineering, Inc., Walnut Creek, CA, in an amount not-to-exceed \$862,486, for continuation of engineering design services to finalize the design documents and preconstruction services; and,
- (d) Authorizes an \$5,568,659 increase, to be funded with District reserves, in the FY 24/25 Bridge Division Capital Budget for Project #1923 to finance the estimated \$3,838,859 in costs for consultant services, and the estimated \$1,729,800 in costs for the District's staff and other expenses required to develop the final construction documents and the construction price and schedule, for the total Project budget of \$25,643,934.

Adopted

AYES (15): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Sauter; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (2): Directors Snyder and Thier.

[Director Thier returned]

- (2) **Authorize Execution of the Third Amendment to Contract No. 2016-MD-01, Janitorial Services**

Directors GARBARINO/RABBITT

Resolution No. 2025-032 authorizes execution of the Third Amendment to Contract No. 2016-MD-01, *Janitorial Services* (Contract), with Imperial Cleaning Service, Fairfield, CA, in the amount of \$50,000, for a total aggregate not-to-exceed amount of \$1,326,396.56, for janitorial services at Larkspur Ferry Terminal and on Larkspur Ferry Vessels.

Adopted

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AYES (16): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Sauter and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (1): Director Snyder.

**(B) Finance-Auditing Committee [32:34 Minutes Mark on the Audio Recording]
May 22, 2025
Chair Rabbitt**

(1) Authorize Execution of an Extension to the Commercial Paper Line of Credit Agreement with JPMorgan Chase Bank fit Preconstruction

Directors RABBITT/THIER

Resolution No. 2025-033 authorizes the execution of an extension of the Line of Credit (“Agreement”) with JPMorgan Chase Bank (“JPMorgan”), for the Commercial Paper Program (“CP Program”), at a cost of 0.43% per annum, for a total cost of approximately \$666,000, for the period of June 30, 2025, through June 29, 2027.

Adopted

AYES (16): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Sauter and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (1): Director Snyder.

**(C) Rules, Policy and Industrial Relations Committee [33:39 Minutes Mark on the Audio Recording]
May 23, 2025
Chair Hernández**

(1) Approve Federal Fiscal Years 2025/2026 through 2027/2028 Overall Disadvantaged Business Enterprise Goal on Federal Transit Administration Assisted Projects

Directors HERNÁNDEZ/PAHRE

Resolution No. 2025-034 approves the following actions relative to the Federal Transit Administration (FTA) Federal Fiscal Year (FFY) 2025/2026 through 2027/2028 Overall Triennial Disadvantaged Business Enterprise (DBE) goal:

- (a) Establish an overall proposed 1.1% Race-Neutral DBE goal applicable to \$27,520,000 in anticipated contracts assisted by FTA for the three forthcoming FFYs;
- (b) Authorize the General Manager to publish a Notice of the proposed goal on

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the Golden Gate Bridge, Highway and Transportation District's (District) official website, in accordance with federal regulations governing the establishment of overall DBE goals;

- (c) Authorize the General Manager to adopt the overall DBE goal if no further consideration or modifications to the proposed goal are warranted; and,
- (d) Authorize staff to submit the District's overall DBE Goal Methodology to FTA by August 1, 2025.

Adopted

AYES (16): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Sauter and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (1): Director Snyder.

(2) Approve Actions Relative to the Table of Organization in the Engineering Department

Directors HERNÁNDEZ/HILL

Resolution No. 2025-035 approve the following actions relative to the Engineering Department Table of Organization:

- (a) Eliminate one vacant position Deputy District Engineer at an annual salary range of \$209,331.20 to \$254,446.40, not including benefits;
- (b) Establish four new positions on the Table of Organization, as follows:
 - i. One new Directing Civil Engineer (for a total of six positions), with an annual compensation range of \$185,660.80 to \$225,638.40, not including benefits, reporting to the District Engineer;
 - ii. Two new Senior Civil Engineer positions (for a total of 16 positions), with an annual compensation range of \$156,707.20 to \$190,465.60, not including benefits, reporting to a Directing Civil Engineer;
 - iii. One new Associate Engineering Inspector position (for a total of 4 positions), with an annual compensation range of \$112,320.00 to \$136,510.40, not including benefits, reporting to the Directing Civil Engineer; and,
- (c) Amend the Table of Organization accordingly.

Adopted

AYES (16): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Sauter and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (1): Director Snyder.

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(9) ADDRESSES TO BOARD:

There were no Addresses to the Board.

(10) SPECIAL ORDER OF BUSINESS

There was no Special Order of Business.

(11) UNFINISHED BUSINESS

There was no Unfinished Business.

(12) NEW BUSINESS

There was no New Business.

(13) COMMUNICATIONS [27:40 Minutes Mark on the Audio Recording]

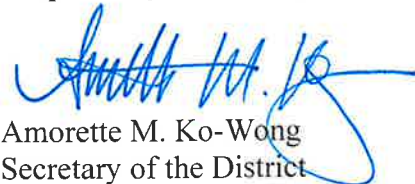
President Cochran stated that copies of Communications are available from the District Secretary's Office.

(14) ADJOURNMENT: [36:20 Minute Mark on the Audio Recording]

All business having been concluded Directors HILL/HERNÁNDEZ moved and seconded that the meeting be adjourned in honor of Federal Glover and Louis Chavéz at 10:37 a.m.

Carried

Respectfully submitted,



Amorette M. Ko-Wong
Secretary of the District

AMK: tnm

