



Agenda Item No. (5)

BOARD OF DIRECTORS MEETING
FRIDAY, JUNE 27, 2025

(5) CONSENT CALENDAR:

(A) Approve the Minutes of the following Meetings:

- (1) Building and Operating Committee of May 22, 2025
- (2) Finance-Auditing Committee of May 22, 2025;
- (3) Rules, Policy and Industrial Relations Committee of May 23, 2025; and,
- (4) Board of Directors Meeting of May 23, 2025.

(B) Ratification of Previous Actions by the Auditor-Controller:

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report, May 2025

Resolution

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May 22, 2025

**MINUTES OF THE BUILDING AND OPERATING COMMITTEE/
COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Building and Operating Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, May 22, 2025, at 9:00 a.m., with Chair Garbarino presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:00 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:36 Minute Mark on the Audio Recording]**

Committee Members Present (8): Chair Garbarino; Vice Chair Rodoni; Directors Devlin, Giudice, Mastin, Pahre and Rabbitt; President Cochran.

Committee Members Absent (0): None.

Other Directors Present (2): Directors Hernández and Hill.

Committee of the Whole Members Present (10): Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Pahre and Rodoni; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

Committee of the Whole Members Absent (7): Directors Engardio, Hardeman, Moulton-Peters, Parrish, Sauter, Snyder and Thier.

[Note: On this date, there were two vacancies on the Board of Directors.]

Staff Present: Acting General Manager & Deputy General Manager/Administration and Development Kellee Hopper; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Julie Sherman; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division

**BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE
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Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Executive Administrator to the General Manager Justine Bock.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

[Directors Pahre and Hernández arrived, and the Committee became a Committee of the Whole.]

(3) Approve Actions Relative to the Golden Gate Suspension Bridge Seismic Retrofit Preconstruction [01:12 Minutes Mark on the Audio Recording]

District Engineer John Eberle presented the staff report.

Director Rabbitt inquired if phasing comes with additional costs related to breaking up the project into phases and if the District broke up the phases based on construction convenience or the “biggest seismic upgrade” for the Bridge.

Director Pahre inquired if the District has enough funds for the additional costs related to phasing.

Mr. Eberle responded to the inquiries.

(a) Action by the Committee [29:50 Minutes Mark on the Audio Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors MASTIN/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee recommends that the Board of Directors approve the following actions relative to Project #1923, *Golden Gate Suspension Bridge Seismic Retrofit Preconstruction*:

- (i) Authorize execution of the Second Amendment to Professional Services Agreement (PSA) No. 2023-B-015, *Golden Gate Suspension Bridge Seismic Retrofit CMGC Preconstruction Services*, with Halmar International, LLC, Nanuet, NY, (Halmar) in an amount not-to-exceed \$2,237,868, for continuation of Construction Manager/General Contractor (CMGC) preconstruction services;
- (ii) Authorize execution of the Second Amendment to PSA No. 2023-B-042, *Golden Gate Suspension Bridge Seismic Retrofit ICE Services*, with Leland Saylor Associates, Walnut Creek, CA, in an amount not-to-exceed \$738,505, for continuation of Independent Cost Estimator (ICE) preconstruction services;

- (iii) Authorize execution of the Sixteenth Amendment to PSA No. 2010-B-1, *Golden Gate Suspension Bridge Seismic Retrofit Design Services* with HDR Engineering, Inc., Walnut Creek, CA, in an amount not-to-exceed \$862,486, for continuation of engineering design services to finalize the design documents and preconstruction services; and,
- (iv) Authorize an \$5,568,659 increase, to be funded with District reserves, in the FY 24/25 Bridge Division Capital Budget for Project #1923 to finance the estimated \$3,838,859 in costs for consultant services, and the estimated \$1,729,800 in costs for the District's staff and other expenses required to develop the final construction documents and the construction price and schedule, for the total Project budget of \$25,643,934, as concurred with by the Finance-Auditing Committee at its May 22, 2025, meeting.

Action by the Board at its meeting of May 23, 2025 – Resolution

AYES (10): Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Pahre and Rodoni; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (7): Directors Engardio, Hardeman, Moulton-Peters, Parrish, Sauter, Snyder and Thier .

(4) Authorize Execution of the Third Amendment to Contract No. 2016-MD-01, Janitorial Services [30:41 Minutes Mark on the Audio Recording]

Deputy General Manager/Ferry Division Michael Hoffman presented the staff report.

(b) Action by the Committee [32:55 Minutes Mark on the Audio Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors HERNÁNDEZ/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee recommends that the Board of Directors authorize execution of the Third Amendment to Contract No. 2016-MD-01, *Janitorial Services*, with Imperial Cleaning Service, Fairfield, CA, in the amount of \$50,000, for a total aggregate not-to-exceed amount of \$1,326,396.56 for janitorial services at Larkspur Ferry Terminal and on Larkspur Ferry Vessels.

Action by the Board at its meeting of May 23, 2025 – Resolution

**BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE
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AYES (10): Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Pahre and Rodoni; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (7): Directors Engardio, Hardeman, Moulton-Peters, Parrish, Sauter, Snyder and Thier.

**(5) Status Report from Board Appointee(s) on Sonoma-Marín Area Rail Transit Board
[33:30 Minutes Mark on the Audio Recording]**

Chair Garbarino and Director Rabbitt provided an informational status report and no action was taken.

(6) Status Report on Engineering Projects [37:32 Minutes Mark on the Audio Recording]

District Engineer John Eberle presented an informational report and no action was taken. He spoke about the Suicide Deterrent project, electrical repairs on the Golden Gate Bridge, Vista Point project, Bridge Inspection Services, and the vegetation removal underway at the Corte Madera Ecological Reserve.

Director Mastin inquired about the status of the Golden Gate Bridge electrical repairs. Mr. Eberle responded.

Director Hernandez inquired if there are any affects from tariffs on accessing materials for the electrical project or any other projects. Mr. Eberle responded.

(7) Public Comment

There were no public comments.

(8) Adjournment [42:11 Minutes Mark on the Audio Recording]

All business having been concluded, Directors PAHRE/GIUDICE moved and seconded that the meeting be adjourned at 9:39 a.m.

Carried

Respectfully submitted,

Patricia Garbarino, Chair
Building and Operating Committee

PG:AMK:tnm

May 22, 2025



**MINUTES OF THE FINANCE-AUDITING COMMITTEE/
COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Finance-Auditing Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, May 22, 2025, at 9:50 a.m., with Chair Rabbitt presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:50 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:06 Minute Mark on the Audio Recording]**

Committee Members Present (8): Chair Rabbitt; Vice Chair Pahre; Directors Devlin, Giudice, Hernández, Mastin and Rodoni; President Cochran.

Committee Members Absent (0): None.

Other Directors Present (2): Directors Garbarino and Hill.

Committee of the Whole Members Present (10): Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Pahre and Rodoni; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

Committee of the Whole Members Absent (7): Directors Engardio, Hardeman, Moulton-Peters, Parrish, Sauter, Snyder and Thier.

[Note: On this date, there were two vacancies on the Board of Directors.]

Staff Present: Acting General Manager & Deputy General Manager/Administration and Development Kellee Hopper; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Julie Sherman; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Executive Administrator to the General Manager Justine Bock.

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Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

(3) Ratification of Previous Actions by the Auditor-Controller [00:35 Minute Mark on the Audio Recording]

PFM Asset Management (PFMAM) Managing Director LLC Monique Spyke presented the Investment Report.

Director Hill inquired if policies are slowing down process at the ports and in turn, the movement of goods. Ms. Spyke responded.

Chair Rabbitt expressed appreciation for the report and inquired on any changes related to sales taxes. Ms. Spyke responded.

(a) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors approve the following actions:

- (i) There are no commitments and/or expenditures to ratify for the period of April 1, 2025 through April 30, 2025;
- (ii) Ratify investments made during the period March 15, 2025 through April 17, 2025;
- (iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing between March 18, 2025 and April 14, 2025, as well as the investment of all other funds not required to cover expenditures that may become available; and,
- (iv) Accept the Investment Report for April 2025.

**Action by the Board at its meeting of May 23, 2025 – Resolution
CONSENT CALENDAR**

AYES (10): Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Pahre and Rodoni; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (7): Directors Engardio, Hardeman, Moulton-Peters, Parrish, Sauter, Snyder and Thier.

(4) Authorize Budget Adjustment(s) and/or Transfer(s)

- (a) **Budget Increase in the FY 24/25 Bridge Division Capital Budget for Project #1923, Golden Gate Suspension Bridge Seismic Retrofit Preconstruction** [14:00 Minutes Mark on the Audio Recording]

(i) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/MASTIN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends, in concurrence with the Building and Operating Committee at its meeting on May 22, 2025, that the Board of Directors authorize an increase in the FY 24/25 Bridge Division Capital Budget, in the amount of \$5,568,659 for Project #1923, *Golden Gate Suspension Bridge Seismic Retrofit Preconstruction*, to be funded from District reserves, to finance the costs of completing the Project Preconstruction Services, for a revised total project budget of \$25,643,934.

Action by the Board at its meeting of May 23, 2025 – Resolution
Refer to Building and Operating Committee Meeting of May 22, 2025
NON-CONSENT CALENDAR

AYES (10): Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Pahre and Rodoni; Second Vice President Rabbitt; First Vice President Hill; President Cochran.
NOES (0): None.
ABSENT (7): Directors Engardio, Hardeman, Moulton-Peters, Parrish, Sauter, Snyder and Thier.

(5) **Authorize Actions Related to Grant Programs**

No actions required authorization.

(6) **Authorize Execution of an Extension to the Commercial Paper Line of Credit Agreement with JPMorgan Chase Bank** [15:12 Minutes Mark on the Audio Recording]

Auditor-Controller Jennifer Mennucci presented the staff report.

Director Rodoni inquired about usage of the line of credit and the possibility of self-funding. Ms. Mennucci responded.

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/RODONI** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors authorize the execution of an extension of the Line of Credit (“Agreement”) with JPMorgan Chase Bank (“JPMorgan”) for the Commercial Paper Program (“CP Program”) at a cost of 0.43% per annum, for a total cost of approximately \$666,000, for the period of June 30, 2025, through June 29, 2027.

Action by the Board at its meeting of May 23, 2025 – Resolution
NON-CONSENT CALENDAR

AYES (10): Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Pahre and Rodoni; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (7): Directors Engardio, Hardeman, Moulton-Peters, Parrish, Sauter, Snyder and Thier.

(7) Initial Presentation of the Proposed FY 25/26 Operating and Capital Budget Bank
[18:00 Minutes Mark on the Audio Recording]

Auditor-Controller Jennifer Mennucci presented the staff report and the proposed budget, which was for informational purposes only and no action was taken. She encouraged everyone to follow along with the proposed budget, which is available on the District’s website at: <https://www.goldengate.org/district/board-of-directors/meeting-documents>.

Director Hernández inquired about the mechanism in place for the budget to accommodate an Amalgamated Transit Union, Local 1575 settlement in wages. Ms. Mennucci responded.

Director Pahre voiced her concern about reserve spending in light of lower bridge traffic and increased costs and inquired about the ability to rebuild the District’s reserves. She also commented about the large number of capital projects listed in the budget document. Ms. Mennucci responded.

Chair Rabbitt commented about his concern about the funding on operations and maintenance. He inquired if the District had a policy of removing vacant positions from the budget. Ms. Mennucci responded.

Director Mastin inquired about the allocation of the District’s reserve budget and the designation of vacant positions. Ms. Mennucci responded.

Director Hill inquired if the District will track any effects of inflation or cost increases in order to see if there are any increases. Ms. Mennucci responded.

Chair Rabbitt also inquired about the District’s method of depreciation and the rehabilitation of assets to make sure critical line items are not left off. He also commented on receiving grant assurances and the ability to have a nimble budget and how Sonoma

County has been affected. He conveyed the Committee's appreciation for the work that goes into producing a budget document, especially during difficult times.

(8) Status Report on the FY 24/25 Budget [01:15:36 Hour Mark on the Audio Recording]

Auditor-Controller Jennifer Mennucci presented the informational staff report, and no action was taken.

(9) Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit Patronage/Fares (for Ten Months Ending April 2025) [01:17:20 Hour Mark on the Audio Recording]

Auditor-Controller Jennifer Mennucci presented the informational staff report, and no action was taken.

(10) Monthly Review of Financial Statements (for Ten Months Ending April 2025) [01:18:30 HourMark on the Audio Recording]

(a) Statement of Revenue and Expenses

(b) Statement of Capital Programs and Expenditures

Auditor-Controller Jennifer Mennucci presented the informational staff reports, and no actions were taken.

Director Mastin inquired whether baseball season was responsible for the increase in ferry ridership. Ms. Mennucci responded.

Chair Rabbitt thanked the Accounting staff for their work.

(11) Public Comment

There were no public comments.

(12) Adjournment [01:20:28 Hour Mark on the Audio Recording]

All business having been concluded **Directors GIUDICE/COCHRAN** moved and seconded that the meeting be adjourned at 11:12 a.m.

Carried

Respectfully submitted,

David A. Rabbitt, Chair
Finance-Auditing Committee

DAR:AMK:tnm

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May 23, 2025



**MINUTES OF THE RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/
COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Rules, Policy, and Industrial Relations Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, May 23, 2025, at 9:01 a.m., with Chair Hernández presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:01 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:13 Minute Mark on the Audio Recording]**

Committee Members Present (9): Chair Hernández; Vice Chair Moulton-Peters; Directors Devlin, Hardeman, Garbarino, Hill, Pahre and Thier; President Cochran.

Committee Members Absent (0): None.

Other Directors Present (4): Directors Giudice, Mastin, Rabbitt and Rodoni.

Committee of the Whole Members Present (13): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

Committee of the Whole Members Absent (4): Directors Engardio, Parrish, Sauter and Snyder.

[Note: On this date, there were two vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Julie Sherman; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; SBE Compliance Programs Manager Artemisé Davenport; Executive Administrator to the General Manager Justine Bock.

RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF THE WHOLE
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Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents/> or upon request from the Office of the District Secretary.

[Director Giudice arrived.]

(3) Approve Federal Fiscal Years 2025/2026 Through 2027/2028 Overall Disadvantaged Business Enterprise Goal on Federal Transit Administration Assisted Projects [00:52 Minutes Mark on the Audio Recording]

SBE Compliance Programs Manager Artemisé Davenport presented the staff report.

Director Mastin inquired if the District anticipates changes due to changes in federal law. Ms. Davenport and Mr. Mulligan responded.

Director Thier complimented Ms. Davenport for her efforts on achieving the Disadvantaged Business Enterprise goals and commented that this overall effort allows for money towards small businesses which in turn creates local jobs. Ms. Davenport responded.

Chair Hernández thanked Ms. Davenport and staff for their efforts on preparing the report and commented on the limited availability for small businesses in ship building and repairs.

Director Hill commended Ms. Davenport for her work.

(a) Action by Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors PAHRE/THIER** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Rules, Policy and Industrial Relations Committee recommends that the Board of Directors approve the following actions relative to the Federal Transit Administration (FTA) Federal Fiscal Year (FFY) 2025/2026 through 2027/2028 Overall Triennial Disadvantaged Business Enterprise (DBE) goal:

- (i) Establish an overall proposed 1.1% Race-Neutral DBE goal applicable to \$27,520,000 in anticipated contracts assisted by FTA for the three forthcoming FFYs;
- (ii) Authorize the General Manager to publish a Notice of the proposed goal on the Golden Gate Bridge, Highway and Transportation District's (District) official website, in accordance with federal regulations governing the establishment of overall DBE goals;
- (iii) Authorize the General Manager to adopt the overall DBE goal if no further consideration or modifications to the proposed goal are warranted; and,

RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF THE WHOLE
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- (iv) Authorize staff to submit the District's overall DBE Goal Methodology to FTA by August 1, 2025.

Action by the Board at its meeting of May 23, 2024 – Resolution

AYES (12): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Rodoni and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (5): Directors Engardio, Moulton-Peters, Parrish, Sauter and Snyder.

(4) Approve Actions Relative to the Table of Organization in the Engineering Department [23:24 Minutes Mark on the Audio Recording]

District Engineer John Eberle presented the staff report.

Director Pahre commented on the changes to the Engineering Department Table of Organization over the years and inquired if there are any generic titles to handle the majority of changes. Mr. Eberle responded.

(a) Action by Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors MASTIN/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Rules, Policy, and Industrial Relations Committee recommends that the Board of Directors approve the following actions relative to the Engineering Department reorganization:

- (1) Eliminate one vacant position in the Table of Organization:
 - (a) Deputy District Engineer at an annual salary range of \$209,331.20 to \$254,446.40, not including benefits;
- (2) Establish four new positions on the Table of Organization, as follows:
 - (a) One new Directing Civil Engineer (for a total of six positions), with an annual compensation range of \$185,660.80 to \$225,638.40, not including benefits, reporting to the District Engineer;
 - (b) Two new Senior Civil Engineer positions (for a total of 16 positions), with an annual compensation range of \$156,707.20 to \$190,465.60, not including benefits, reporting to a Directing Civil Engineer;
 - (c) One new Associate Engineering Inspector position (for a total of 4 positions), with an annual compensation range of \$112,320.00 to \$136,510.40, not including benefits, reporting to the Directing Civil Engineer; and,

**RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF
THE WHOLE
MAY 23, 2025 /PAGE 4**

- (3) Amend the Table of Organization accordingly.

With the understanding that these actions will be funded through salary savings in the current fiscal year, and then will be budgeted accordingly in future years.

Action by the Board at its meeting of May 23, 2024 – Resolution

AYES (12): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Rodoni and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (5): Directors Engardio, Moulton-Peters, Parrish, Sauter and Snyder.

[Director Moulton-Peters arrived.]

(5) Public Comment

There were no public comments.

(6) Adjournment [30:30 Minutes Mark on the Audio Recording]

All business having been concluded, **Directors GIUDICE/HILL** moved and seconded that the meeting be adjourned at 9:32 a.m.

Carried

Respectfully submitted,

Sabrina Hernández, Chair
Rules, Policy and Industrial Relations Committee

SH:AMK:tnm



2025-05

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

MEMORANDUM OF MINUTES

BOARD OF DIRECTORS MEETING

MAY 23, 2025

These minutes are supplemented by the audio recording that is posted online at:

<https://www.goldengate.org/district/board-of-directors/meeting-documents>

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, May 23, 2025, at 10:00 a.m., with President Cochran presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Gerald D. Cochran.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:20 Minute Mark on the Audio Recording]**

Directors Present (16): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Sauter and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

Directors Absent (1): Director Snyder.

[Note: On this date, there were two vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Julie Sherman; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

- (3) **PLEDGE OF ALLEGIANCE:** Director Joel Engardio [01:24 Minutes Mark on the Audio Recording]

- (4) **PUBLIC COMMENT:** [01:48 Minutes Mark on the Audio Recording]

Secretary of the District Amorette Ko-Wong introduced Public Comment.

The following individuals spoke under Public Comment:

- Aleta Dupree, Team Folas (in person)
- Dave Rhody, The Climate Reality Project (in person)
- Elizabeth Eells, Former District Employee (remotely)
- Francis Gleason, Bus Operator (remotely)

President Cochran thanked the speakers for their comments.

[Director Parrish arrived.]

- (5) **CONSENT CALENDAR:** [06:23 Minutes Mark on the Audio Recording]

Directors RABBITT/MASTIN moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

AYES (16): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Sauter and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (1): Director Snyder.

- (A) **Approve the Minutes of the following Meetings:**

- (1) Finance-Auditing Committee of April 24, 2025;
- (2) Rules, Policy, and Industrial Relations Committee of April 24, 2025,
- (3) Governmental Affairs and Public Relations Committee of April 25, 2025 and,
- (4) Board of Directors of April 25, 2025.

Carried

- (B) **Ratification of Previous Actions by the Auditor-Controller:**

Resolution No. 2025-030 (as detailed in the May 22, 2025, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report of April 2025

Adopted

(6) **REPORTS OF OFFICERS:**

(A) **General Manager [14:40 Minutes Mark on the Audio Recording]**

Mr. Mulligan highlighted a few items in the report including: 1) Bridge traffic, and Bus and Ferry ridership; 2) Governor's May Budget revisions; and 3) Employee Recognition: Employees of the Month.

(B) **Attorney [23:57 Minutes Mark on the Audio Recording]**

Attorney Julie Sherman presented the Attorney Report, which was for informational purposes only and no action was required.

(C) **District Engineer [24:18 Minutes Mark on the Audio Recording]**

District Engineer John Eberle presented the District Engineer Report, which was for informational purposes only and no action was taken. He provided updates about a few projects, including:

- Suicide Deterrent System Final Work and Painting
- Golden Gate Bridge Electrical System
- Vista Point Trail
- Golden Gate Bridge Inspection

Director Rabbitt thanked Mr. Eberle for his presentation to the State Seismic Safety Commission.

(7) **OTHER REPORTS:**

There were no Other Reports to discuss.

(8) **REPORT OF COMMITTEES: [26:57 Minutes Mark on the Audio Recording]**

(A) **Building and Operating Committee [27:04 Minutes Mark on the Audio Recording]
May 22, 2025
Chair Garbarino**

[Director Thier Departed]

(1) **Approve Actions Relative to the Golden Gate Bridge Seismic Retrofit Preconstruction**

Directors GARBARINO/GIUDICE

Resolution No. 2025-031 approves the following actions relative to Project #1923, *Golden Gate Suspension Bridge Seismic Retrofit Preconstruction*:

- (a) Authorizes execution of the Second Amendment to Professional Services

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Agreement (PSA) No. 2023-B-015, *Golden Gate Suspension Bridge Seismic Retrofit CMGC Preconstruction Services*, with Halmar International, LLC, Nanuet, NY, (Halmar) in an amount not-to-exceed \$2,237,868, for continuation of Construction Manager/General Contractor (CMGC) preconstruction services;

- (b) Authorizes execution of the Second Amendment to PSA No. 2023-B-042, *Golden Gate Suspension Bridge Seismic Retrofit ICE Services*, with Leland Saylor Associates, Walnut Creek, CA, in an amount not-to-exceed \$738,505, for continuation of Independent Cost Estimator (ICE) preconstruction services;
- (c) Authorizes execution of the Sixteenth Amendment to PSA No. 2010-B-1, *Golden Gate Suspension Bridge Seismic Retrofit Design Services* with HDR Engineering, Inc., Walnut Creek, CA, in an amount not-to-exceed \$862,486, for continuation of engineering design services to finalize the design documents and preconstruction services; and,
- (d) Authorizes an \$5,568,659 increase, to be funded with District reserves, in the FY 24/25 Bridge Division Capital Budget for Project #1923 to finance the estimated \$3,838,859 in costs for consultant services, and the estimated \$1,729,800 in costs for the District's staff and other expenses required to develop the final construction documents and the construction price and schedule, for the total Project budget of \$25,643,934.

Adopted

AYES (15): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Sauter; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (2): Directors Snyder and Thier.

[Director Thier returned]

- (2) **Authorize Execution of the Third Amendment to Contract No. 2016-MD-01, Janitorial Services**

Directors GARBARINO/RABBITT

Resolution No. 2025-032 authorizes execution of the Third Amendment to Contract No. 2016-MD-01, *Janitorial Services* (Contract), with Imperial Cleaning Service, Fairfield, CA, in the amount of \$50,000, for a total aggregate not-to-exceed amount of \$1,326,396.56, for janitorial services at Larkspur Ferry Terminal and on Larkspur Ferry Vessels.

Adopted

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AYES (16): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Sauter and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (1): Director Snyder.

**(B) Finance-Auditing Committee [32:34 Minutes Mark on the Audio Recording]
May 22, 2025
Chair Rabbitt**

(1) Authorize Execution of an Extension to the Commercial Paper Line of Credit Agreement with JPMorgan Chase Bank fit Preconstruction

Directors RABBITT/THIER

Resolution No. 2025-033 authorizes the execution of an extension of the Line of Credit (“Agreement”) with JPMorgan Chase Bank (“JPMorgan”), for the Commercial Paper Program (“CP Program”), at a cost of 0.43% per annum, for a total cost of approximately \$666,000, for the period of June 30, 2025, through June 29, 2027.

Adopted

AYES (16): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Sauter and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (1): Director Snyder.

**(C) Rules, Policy and Industrial Relations Committee [33:39 Minutes Mark on the Audio Recording]
May 23, 2025
Chair Hernández**

(1) Approve Federal Fiscal Years 2025/2026 through 2027/2028 Overall Disadvantaged Business Enterprise Goal on Federal Transit Administration Assisted Projects

Directors HERNÁNDEZ/PAHRE

Resolution No. 2025-034 approves the following actions relative to the Federal Transit Administration (FTA) Federal Fiscal Year (FFY) 2025/2026 through 2027/2028 Overall Triennial Disadvantaged Business Enterprise (DBE) goal:

- (a) Establish an overall proposed 1.1% Race-Neutral DBE goal applicable to \$27,520,000 in anticipated contracts assisted by FTA for the three forthcoming FFYs;
- (b) Authorize the General Manager to publish a Notice of the proposed goal on

the Golden Gate Bridge, Highway and Transportation District's (District) official website, in accordance with federal regulations governing the establishment of overall DBE goals;

- (c) Authorize the General Manager to adopt the overall DBE goal if no further consideration or modifications to the proposed goal are warranted; and,
- (d) Authorize staff to submit the District's overall DBE Goal Methodology to FTA by August 1, 2025.

Adopted

AYES (16): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Sauter and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (1): Director Snyder.

(2) Approve Actions Relative to the Table of Organization in the Engineering Department

Directors HERNÁNDEZ/HILL

Resolution No. 2025-035 approve the following actions relative to the Engineering Department Table of Organization:

- (a) Eliminate one vacant position Deputy District Engineer at an annual salary range of \$209,331.20 to \$254,446.40, not including benefits;
- (b) Establish four new positions on the Table of Organization, as follows:
 - i. One new Directing Civil Engineer (for a total of six positions), with an annual compensation range of \$185,660.80 to \$225,638.40, not including benefits, reporting to the District Engineer;
 - ii. Two new Senior Civil Engineer positions (for a total of 16 positions), with an annual compensation range of \$156,707.20 to \$190,465.60, not including benefits, reporting to a Directing Civil Engineer;
 - iii. One new Associate Engineering Inspector position (for a total of 4 positions), with an annual compensation range of \$112,320.00 to \$136,510.40, not including benefits, reporting to the Directing Civil Engineer; and,
- (c) Amend the Table of Organization accordingly.

Adopted

AYES (16): Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Sauter and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (1): Director Snyder.

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(9) ADDRESSES TO BOARD:

There were no Addresses to the Board.

(10) SPECIAL ORDER OF BUSINESS

There was no Special Order of Business.

(11) UNFINISHED BUSINESS

There was no Unfinished Business.

(12) NEW BUSINESS

There was no New Business.

(13) COMMUNICATIONS [27:40 Minutes Mark on the Audio Recording]

President Cochran stated that copies of Communications are available from the District Secretary's Office.

(14) ADJOURNMENT: [36:20 Minute Mark on the Audio Recording]

All business having been concluded Directors HILL/HERNÁNDEZ moved and seconded that the meeting be adjourned in honor of Federal Glover and Louis Chavez at 10:37 a.m.

Carried

Respectfully submitted,

Amorette M. Ko-Wong
Secretary of the District

AMK: tnm

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AGENDA ITEM NO. 5.B.

**RATIFICATION OF PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER
FINANCE-AUDITING COMMITTEE OF JUNE 26, 2025**

(B) Ratification of Previous Actions by the Auditor-Controller:

(1) Staff Report

The previous actions by the Auditor-Controller were presented to the Finance-Auditing Committee for approval at the meeting of June 26, 2025. The staff report can be found on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents>.

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