



Agenda Item No. (4)(a)

To: Finance-Auditing Committee/Committee of the Whole
Meeting of July 24, 2025

From: Lauren dePaschalis, Budget Program Analyst
Grant Martinez, Director of Budget and Financial Analysis
Jennifer H. Mennucci, Auditor-Controller
Denis J. Mulligan, General Manager

Subject: **AUTHORIZE BUDGET ADJUSTMENT(S) AND/OR TRANSFER(S)**
(a) BUDGET TRANSFER IN THE FY 25/26 DISTRICT DIVISION
CAPITAL BUDGET FROM PROJECT #1810, ERP (ENTERPRISE
RESOURCE PLANNING) SYSTEM REPLACEMENT TO PROJECT
#2515, ERP EXPANSION AND IMPROVEMENT PROJECT – SCOPE
AND DESIGN

Recommendation

The Finance-Auditing Committee recommends that the Board of Directors authorize a District Division Capital Budget transfer of \$3,000,000 from Project #1810, *ERP (Enterprise Resource Planning) System Replacement*, to Project #2515, *ERP Expansion and Improvement Project – Scope and Design*, totaling the project budget for Project #2515 to \$4,140,493.

This matter will be presented to the Board of Directors at its July 25, 2025, meeting for appropriate action.

Summary

On October 25, 2024, the Board of Directors (Board) approved to open a new Capital Project #2515, *ERP Expansion and Improvement Project – Scope and Design* to implement updated financial system modules in the Golden Gate Bridge, Highway and Transportation District's (District) current financial system, Finance Enterprise (FE).

Originally, Capital Project #1810, *ERP System Replacement*, was initially approved to implement an ERP system for the District. The staff performed the design and scoping for updated business rules, centralizing data, and modernizing interfaces as part of the original scope, but decided not to move forward on the implementation with an external ERP vendor. Instead, Project #2515 was created to implement the design work completed in Project #1810 into the current FE system. As a result, the staff realize that the design and the modernization implementation work of the financial system should be combined as a total project. Hence, it is requested to transfer project #1810 into #2515 to have the whole project from design to implementation in one project.

Staff recommends that the Finance and Auditing Committee recommend that the Board approve combining District Division Capital Projects #1810 and #2515 into one District Division Capital Project #2515 with the title *ERP Expansion and Improvement Project – Scope and Design* made up of \$3,000,000 from project #1810 and \$1,140,493 currently in project #2515 for a total project budget of \$4,140,493.

Fiscal Impact

The revised project budget for Project #2515 titled *ERP Expansion and Improvement Project – Scope and Design* is \$4,140,493. This reflects the consolidation of two projects in the existing FY 25/26 District Division Capital Budget with no new additional budget authorized. The project is 100% District funded.